| E   | King County Public Hospital District No. 2<br>d/b/a EvergreenHealth<br>Board of Commissioners Meeting<br>EvergreenHealth Medical Center, Kirkland, WA<br>December 20, 2022<br>Regular Public Meeting Minutes   |
|---|--|
| Comms. Present:                               | Comms. Butler, DeYoung, Edwards, Hirt, McLaughlin, Pilcher, and Snyder   |
| Medical Staff<br>Leadership:                  | Chad Bentsen, MD   |
| Others Present:<br>Legal Counsel:             | Chris Bredeson, Purav Bhatt, Peggy Brown, Mark Freeborn,<br>MD, Jeff Friedman, Jessika Groce, Lori Kloes, Lisa LaPlante,<br>Richard Meeks, Tina Mycroft, Ettore Palazzo, MD, Candace<br>Scairpon, Mary Shepler, Jeff Tomlin, MD, Jason Wood, Garett<br>Buckingham, Rick Chatterton, Kimberly Stone<br>Kevin Hansen   |
| Guests:                                       | See Exhibit A  |
|   |  |
| PUBLIC<br>MEETING AND<br>EXECUTIVE<br>SESSION | Comm. McLaughlin called the December 20, 2022 Regular Public<br>Meeting of the Board of Commissioners of King County Public Hospital<br>District No. 2 to order at 4:30 p.m. Comm. McLaughlin announced that<br>the Board would immediately adjourn into Executive Session to<br>consider and discuss medical staff privileges, pending litigation, quality<br>improvement review, and performance of public employees, as<br>permitted under RCW 42.30.110. Comm. McLaughlin further<br>announced that the Executive Session would conclude at<br>approximately 6:30 p.m. and that the Open Public Meeting would<br>reconvene at that time. |
|   | The Executive Session commenced at 4:33 p.m. At 6:28 p.m., Ms. Scairpon made a public announcement that the Board of Commissioners would arrive in approx. 12 minutes. The Executive Session was concluded at 6:35 p.m., at which time a short recess was taken.   |
|   | Comm. McLaughlin reconvened the Public Meeting, calling it to order at 6:45 p.m. and welcoming those present.  |
| Order of Business                             | There were no changes to the agenda.   |
| Public Comment                                |  |

Name Unknown – requested clarification regarding budget shortfalls in the Women's and Children's service line. Tina Mycroft, CFO, noted that the service line is behind in deliveries.

Frances Murphy, Hospice Social Worker and SEIU member, commented on the union negotiation progress, wages, staffing and retention and their impacts on care.

Comm. McLaughlin announced that guests with questions may email them to Candace Scairpon.

#### **Presentations**

| Quarterly Finance<br>Report            | Tina Mycroft, CFO, reviewed the 3 <sup>rd</sup> Quarter Finance Report which<br>included a review of COVID volume trends, key service line drivers,<br>total net gain (loss) trend by quarter, turnover rates, quarterly trending,<br>etc. She noted that length of stay is improving, FEMA funds have<br>arrived, and that work is in progress related to days-in-accounts-<br>receivable and adjusted-days-cash-on-hand and reviewed the impacts<br>of the EPIC implementation. The Board engaged in discussion<br>regarding the major financial struggles affecting EvergreenHealth and<br>other hospitals. Tina responded to questions from the Board<br>throughout.        |
|--|---|
| Quarterly Quality<br>Dashboard         | Ettore Palazzo, MD, Chief Medical and Quality Officer, reviewed the<br>quarterly Quality Dashboard noting that we have a lot of great work in<br>quality going on at EvergreenHealth. EvergreenHealth is favorably<br>below target for the year on most targets, is well below the opiate<br>prescription targets, is tied for second lowest in the state for<br>readmissions, etc. He noted that we are getting ready to transition<br>data elements to EPIC and hope to have that info by early January.<br>He reviewed how targets are set and possible adjustments to account<br>for the many targets met. Dr. Palazzo responded to questions from<br>the Board throughout. |
| Community<br>Advisors Annual<br>Report | Stephanie Lizza, Director, Community Engagement & Legislative<br>Affairs, provided the Community Advisors Annual Report which<br>included a review of educational topics provided, survey results from<br>meeting participants, leadership of the group, the work of the Planning<br>and Recruitment Committee, plans for 2023, adjustments to the<br>advisor's membership and proposed new members. Stephanie<br>responded to questions from the Board throughout.   |
| Action Items                           |   |
| Consent Agenda                         | Comm. DeYoung made a motion to approve the Consent Agenda.  |

The Consent Agenda included:

|  | A)   | Board Minutes <ul> <li><u>Regular Meeting – November 15, 2022</u></li> <li><u>Board Educational – December 2, 2022</u></li> </ul>   |   |  |
|--|--|---|---|--|
|  | B)   | Voucher No. 608 November, 2022, totaling<br>(Exhibit B)   | <u>\$81,935,376</u>                     |  |
|  | C)   | Contractor Pay Requests<br>EHMC FMC & OB Renovation<br>o Aldrich + Associates   | <u>\$947,607.14</u>                     |  |
|  | •  | Total Contractor Pay Requests:  | <u>\$947,607.14</u>                     |  |
|  | D)   | <ul> <li>Medical Staff</li> <li>New Appointments, Reappointments, Status<br/>Privileges pertaining to the EvergreenHealth<br/>Medical Staff and AHPs in Exhibit C and De<br/>Privileges</li> </ul>  | Medical Center                          |  |
|  | E)   | Disposal of Surplus Equipment (as identified  | ed in Exhibit D)                        |  |
|  | F)   | Central Parking Garage Repairs  |   |  |
|  | <u>Comm</u>  | . Pilcher seconded the motion.  |   |  |
|  | <u>The m</u>   | otion carried unanimously.  |   |  |
| External Auditor<br>Engagement<br>Acceptance | Comm. Edwards made a motion to approve the 2022 external auditor, audit fees and 2022 single audit as written. |   |   |  |
| Acceptance                                   | Comm. Butler seconded the motion.  |   |   |  |
|  | <u>The m</u>   | otion carried unanimously.  |   |  |
| EHM Line of Credit<br>Renewal                | <u>the iss</u><br><u>Anticip</u><br><u>Comm</u><br><u>capital</u>  | A. Hirt made a motion to approve Resolution 93<br>Suance of a not-to-exceed \$3 million principal a<br>pation Note 2023/2024 (Taxable Line of Credit)<br>Sunity Bank for the purpose of paying EHM's op<br>expenses pending the receipt by EHM of regu<br>3/2024. | mount Tax<br>to Coastal<br>perating and |  |
|  | <u>Comm</u>  | . DeYoung seconded the motion.  |   |  |
|  | <u>The m</u>   | otion carried unanimously.  |   |  |
| Culture of Patient<br>Safety Analysis        | comple   | a. Butler made a motion to confirm that Evergree<br>eted the 2022 Absolute Safety Survey, analyze<br>strategy to create an action plan to address the   | ed the results and                      |  |

|   | workplace violence, staffing and work pace. Additionally, the motion<br>approves the results and plan for the information shared by the staff in<br>the 2022 Absolute Safety Survey.   |
|---|--|
|   | Comm. Snyder seconded the motion.  |
|   | The motion carried unanimously.  |
| Community<br>Advisors New<br>Member<br>Appointments | Comm. Edwards made a motion to approve the appointment of Alice<br>Lee, Don Briggs, Karma Lee, Robin Campbell, Susan Kim, and Wendy<br>Walker as new 2023 Community Advisors members and the<br>reappointment of the returning members.  |
|   | Comm. Pilcher seconded the motion.   |
|   | The motion carried unanimously.  |
| 2023 LARC<br>Program Design                         | Comm. Hirt made a motion to approve the modifications to the LARC program design as presented.   |
|   | Comm. Snyder seconded the motion.  |
|   | The motion passed with a vote of six affirmative and one opposed (Comm. Butler).   |
| 2023 Market<br>Adjustments                          | Comm. Pilcher made a motion to approve up to \$20,500,000 to be used for market adjustments (including benefits) for employees in 2023.  |
|   | Comm. DeYoung seconded the motion.   |
|   | The motion carried unanimously.  |
| North Tower Pre-<br>Design Funding                  | Comm. Butler made a motion to approve the \$1.0 Million capital<br>request to complete the predesign of the North Tower, as presented,<br>with the intent that the amount spent be reimbursed from the proceeds<br>of tax-exempt bonds to be issued by the District to fund the North<br>Tower project. Reimbursement would occur if the project is approved<br>by the Board and the ballot proposition is approved by voters. |
|   | Comm. DeYoung seconded the motion.   |
|   | The motion carried unanimously.  |

Written Reports

| Capital Budget and<br>Construction<br>Report     | Tina Mycroft, CFO, and Garett Buckingham, Director of Construction<br>Management, responded to questions from the Board and noted that<br>there will be a change order for 5 Blue due to delays related to high<br>census and the adjustment to additional phases.   |  |
|--|--|--|
| IT EPIC<br>Implementation<br>Update              | Jason Wood, CIO, gave a brief update regarding the EPIC<br>Implementation, noting that we still have stabilization and optimization<br>work to be done and we are working through that. Jason responded to<br>questions from the Board throughout.   |  |
| EHM Integration<br>Update                        | Lisa LaPlante, CAO EvergreenHealth Monroe (EHM), responded to questions from the Board.  |  |
| Discussion Items                                 |  |  |
| Annual Board<br>Officer Declaration<br>of Intent | <ul> <li>Comm. McLaughlin requested Commissioners declare their intent for<br/>Board Officer positions for 2023:</li> <li>Comm. McLaughlin indicated that he will not seek a fourth term<br/>as Chair.</li> <li>Comm. Snyder stated that he is willing to serve as Chair for<br/>2023. He stated that agenda organization, facilitation and<br/>allowing all Commissioners the opportunity to speak is<br/>important.</li> <li>Comm. Hirt stated that she would like to put her name in for<br/>Secretary.</li> </ul>  |  |
| Medical Staff<br>Update                          | Chad Bentsen, MD, Medical Staff President, had no report.  |  |
| CEO/Administrative<br>Update                     | <ul> <li>Jeff Tomlin, MD, CEO, discussed the following: <ul> <li>Discussions are taking place regarding an Ambulatory Surgery Center</li> <li>Census has been high</li> <li>Dr. Palazzo provided an update on the "Tripledemic," noting that COVID case rates are slowly climbing, the influenza season is the greatest in the last 13 years though it is starting to come down, and RSV is also starting to come down.</li> <li>Thanked staff that have been getting back and forth to work given the weather.</li> </ul> </li> <li>Dr. Tomlin responded to questions from the Board throughout.</li> </ul> |  |
| Commissioner<br>Reports                          | Comm. Butler – Thank you to the providers, physicians, MA's,<br>nurses, techs, etc. for caring for patients through the pandemic.<br>Thank you to the staff for attending tonight's Board meeting and<br>thank you to Dr. Bentsen and Dr. Mena for their work. Additionally,<br>the Audit, Finance and Compliance Committee and the Strategic  |  |

Planning and Construction Committee are coordinating on Board items in 2023. The Governance Committee will be finalizing their 2023 planning topics and has added the issue of a budget amendment resolution to their discussion items. The organization's finances are concerning, and I hope a true north decision can be made soon. Finally, thank you to my fellow Commissioners.

Comm. Edwards – This is the last meeting of the year, wishing everyone Happy Holidays. Thank you to Comm. McLaughlin for everything he has done, his leadership and tough decisions.

Comm. DeYoung – Thank you to the Cardiology team and Dr. Getchell, for their great care and the hard work they do. I am grateful to have a hospital to do these things. Happy Holidays!

Comm. Pilcher – Still has questions about items in the Board packet and will send them to Candace for follow up.

Comm. Hirt – Is glad Comm. DeYoung is doing well and received great care from the Cardiology team. Thank you to the staff for sticking with us through the long meeting tonight. Happy Holidays!

Comm. Snyder – Was glad to have attended the Annual Medical Staff Leadership dinner in November, has been attending chamber of commerce events, and noted that Evergreen has a lot of support in the community. He also stated that he likes engaging with the community and thanked Stephanie Lizza for setting him up with the events. Additionally, he attended the holiday meal, and noted that it was a great time engaging with everyone. He thanked Jeff for the opportunity to talk with Urgent Care directors and physicians. Finally, he thanked the guests for their attendance and participation in the meeting. Happy Holidays!

Comm. McLaughlin – Thanked Dr. Tomlin and the leadership team for what has been a really challenging year. Finances are tough but the dedication of Dr. Tomlin and all the staff has been amazing. Our staff are sharing their concerns which come from the heart and the desire to do the best for our patients, thank you for the comments tonight. Thank you to Commissioners for your work and thank you to Candace for the extra duty tonight. Happy Holidays!

Adjourn The December 20, 2022 meeting of the Board of Commissioners for King County Public Hospital District No. 2 was adjourned at 9:26 p.m.

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ATTEST:

Virgil Snyder, Secretary/Commissioner Jan 23, 2023 9:14 PM PST

# Exhibit A – Guests

| Name                          | Residence |
|-------------------------------|-----------|
| Terri Fredlaw, RN             | Unknown   |
| Jenilee Sears, RN             | Unknown   |
| Sebastian Sherman, RN         | Unknown   |
| Katie Zavala, Social Worker   | Unknown   |
| Adriane Martinez, RN          | Unknown   |
| Holly Baker, RN               | Unknown   |
| Lynda Hinz, Social Worker     | Unknown   |
| Angela Chien, MD              | Unknown   |
| Teresa Arndt, RN              | Unknown   |
| Frances Murphy, Social Worker | Unknown   |
| Sharon Kroll, MSW             | Unknown   |
| Lexi Overa, RN                | Unknown   |
| Billie Brandon, RN            | Unknown   |
| Tara Barnes, WSNA             | Unknown   |
| Theresa Blazer, RN            | Unknown   |
| Jade Lopez, RN                | Unknown   |
| Cathy Bellusci, RN            | Unknown   |
| Amy Fournier, RN              | Unknown   |
| Sandy Gott, RN                | Unknown   |
| Eli Taylor, RN                | Unknown   |
| Melissa Coffey, RN            | Unknown   |
| Hannah Fox, RN                | Unknown   |
| Neda Kazempourmatanagh, RN    | Unknown   |
| Carol Flaming, RN             | Unknown   |

## Exhibit B - Monthly Voucher Summary

King County Public Hospital District No. 2 dba EvergreenHealth Voucher Summary & Approval #608 November 2022

|                                     | <u>From</u> | <u>To</u>          | Current Month | 6 Month<br><u>Average</u> |
|-------------------------------------|-------------|--------------------|---------------|---------------------------|
| Patient & Insurance Refunds         | N/A         |                    | \$ 331,552    | \$ 308,492                |
| Accounts Payable - Warrants/Refunds | va          | rious <sup>1</sup> | 37,177,967    | 32,732,805                |
| Accounts Payable - EFT              | N/A         |                    | 4,793,314 2   | 8,589,758                 |
| Risk Management Claims - ACH        | N/A         |                    | 153,931       | 105,619                   |
| Workers Compensation Claims         | 900479      | 900707             | 161,145       | 180,426                   |
| First Choice PPO Claims             | 220410      | 221700             | 1,986,985     | 2,014,946                 |
| Payroll - Warrants                  | 439930      | 440216             | 121,957       | 146,397                   |
| Payroll - Direct Deposit            | 1908975     | 1922861            | 26,359,515    | 26,961,752                |
| Payroll Taxes - EFT                 | N/A         |                    | 10,066,562    | 10,424,740                |
| B & O Taxes - EFT                   | N/A         |                    | 782,448       | 815,076                   |
|                                     |             |                    | \$ 81,935,376 | \$ 82,280,011             |

| <b>INITIAL APPOINTMENTS:</b> The following individuals are approved for initial appointment to the Medical Staff |                              |              |                              |  |
|--|------------------------------|--------------|------------------------------|--|
| or Allied Health Professionals with privileges delineated in their credentials file.                             |                              |              |                              |  |
| NAME   | SPECIALTY/DEPT.              | STATUS REQ.  | <b>REQUESTED APT. PERIOD</b> |  |
| Beel, Kyle, PA-C   | PA, UC / Hosp. Medicine      | AHP          | 12/20/2022 - 11/30/2024      |  |
| Brewer, Jeremiah, DO   | Psychiatry / Medicine        | Telemedicine | 12/20/2022 – 11/30/2024      |  |
| Contreras, Jaime, MD   | Diag. Rad. / Hosp. Medicine  | Telemedicine | 12/20/2022 – 11/30/2024      |  |
| Gunlock, Michael, MD   | Diag. Rad. / Hosp. Medicine  | Telemedicine | 12/20/2022 – 11/30/2024      |  |
| Hannon, Elena, MD  | OBG Hospitalist / W&C        | Active       | 12/20/2022 – 11/30/2024      |  |
| Hardgrove, Jennifer, ARNP  | NP, UC / Hosp. Med.          | AHP          | 12/20/2022 - 11/30/2024      |  |
| Kamal, Jordan, ARNP, DNP   | NP, Hospitalist / Hosp. Med. | AHP          | 12/20/2022 - 11/30/2024      |  |
| Kongkachen, Sarinda, MD  | Family Medicine / PC         | Active       | 12/20/2022 - 11/30/2024      |  |
| Lowen, Alison, MD  | Pediatrics / PC              | Active       | 12/20/2022 - 11/30/2024      |  |
| Plyasova, Alexandra, MD  | Internal Medicine / PC       | Active       | 12/20/2022 - 11/30/2024      |  |
| Prest, Lauren, DO  | Psychiatry / Medicine        | Telemedicine | 12/20/2022 - 11/30/2024      |  |
| Roman, Stephanie, PharmD   | Pharmacy / PC                | AHP          | 12/20/2022 – 11/30/2024      |  |
| Williams, Madeleine, ARNP  | NP, FM / PC                  | AHP          | 12/20/2022 – 11/30/2024      |  |
| Wishko, Funke, MD  | Family Medicine / PC         | Active       | 12/20/2022 – 11/30/2024      |  |

#### Exhibit C ~ Medical Staff/AHP Appointments/Reappointments/Scope of Practice

**REAPPOINTMENTS**: The following individuals are approved for reappointment to the Medical or AHP Staff with the privileges delineated in their credentials files.

| the privileges delineated in the | r credentiais mes.     |              |                       |
|----------------------------------|------------------------|--------------|-----------------------|
| NAME                             | SPECIALTY/DEPT.        | STATUS REQ.  | REQUESTED APT. PERIOD |
| Atienza, Vernan J., MD           | Geriatrics/Hosp Med    | Active       | 12/20/22-11/30/24     |
| Au, Brandon K. MD                | Adult Hosp/Hosp Med    | Active       | 12/20/22-11/30/24     |
| Bras, Orion J., PA-C             | ENT/Surgery            | AHP          | 12/20/22-11/30/24     |
| Burks, Robert S., MD             | Anesthesiology/Surgery | Active       | 12/20/22-11/30/24     |
| Carter, Amy E., MD               | Pediatrics/PC          | Active       | 12/20/22-11/30/24     |
| Chattra, James A., MD            | Pediatrics/PC          | Active       | 12/20/22-11/30/24     |
| Colston, Howard L., MD           | Anesthesiology/Surgery | Active       | 12/20/22-11/30/24     |
| Conwell, Jeffery A. MD           | Peds Cardio/Medicine   | Courtesy     | 12/20/22-11/30/24     |
| Cufley, Travis Jo, ARNP          | Family Med/PC          | AHP          | 12/20/22-11/30/24     |
| Cullen, Yan Rong, DPM            | Podiatry/Surgery       | Active       | 12/20/22-11/30/24     |
| Davis, Andrew P., MD             | Ophthalmology/Surgery  | Active       | 12/20/22-11/30/24     |
| DeGroot, Michael A, MD           | Diag Radio/Hosp Med    | Telemedicine | 12/20/22-11/30/24     |
| Dion, Mary L., MD                | Anesthesiology/Surgery | Active       | 12/20/22-11/30/24     |
| Eggert, Randall J., DDS          | Oral/Max Surg/Surgery  | Active       | 12/20/22-11/30/24     |
| Eickhoff, Katherine G., PA-C     | Orthopedics/Surgery    | AHP          | 12/20/22-11/30/24     |
| Ferris, Brian L., MD             | Vascular Surg/Surgery  | Active       | 12/20/22-11/30/24     |
| Gregush, Ronald V., MD           | Orthopedics/Surgery    | Active       | 12/20/22-11/30/24     |
| Gross, Austin M, MD              | Emerg Med/Hosp Med     | Active       | 12/20/22-11/30/24     |
| Gupta, Prashant, MD              | Emerg Med/Hosp Med     | Active       | 12/20/22-11/30/24     |
| Gwinn, Ryder P., MD              | Neurosurgery/Surgery   | Active       | 12/20/22-11/30/24     |
| Handley, Jack , MD               | Emerg Med/Hosp Med     | Active       | 12/20/22-11/30/24     |
| Hibbert, James G., MD            | Colon/Rec Surg/Surgery | Active       | 12/20/22-11/30/24     |
| Isackson, Rebecca S, DO          | Emerg Med/Hosp Med     | Active       | 12/20/22-11/30/24     |

| Kaukonen, Larisa A, MD       | Emerg Med/Hosp Med     | Active   | 12/20/22-11/30/24 |
|------------------------------|------------------------|----------|-------------------|
| Ken, Lynda, MD               | Peds Hospitalists/PC   | Active   | 12/20/22-11/30/24 |
| Kincaid, Michael S., MD      | Anesthesiology/Surgery | Active   | 12/20/22-11/30/24 |
| Kiyasu, Elizabeth K, MD      | Hospice/PC             | Active   | 12/20/22-11/30/24 |
| Kjos, Martha J, PA-C         | Family Prac/PC         | AHP      | 12/20/22-11/30/24 |
| Lacotta, Mark W, RPh         | Pharmacy/PC            | AHP      | 12/20/22-11/30/24 |
| Lukas, Jason J, MD           | Heme/Oncology          | Active   | 12/20/22-11/30/24 |
| MacDonald III, John C., PA-C | Orthopedics/Surgery    | AHP      | 12/20/22-11/30/24 |
| Rodgers, Mary B., MD         | Pediatrics/PC          | Active   | 12/20/22-11/30/24 |
| Rodrigues, Derek M, MD       | Cardiology/Hosp Med    | Courtesy | 12/20/22-11/30/24 |
| Simon, Adam C., PA-C         | Bariatrics/Surgery     | AHP      | 12/20/22-03/31/23 |

**REQUESTS FOR ADDITIONAL/CHANGE OF PRIVILEGES OR STAFF STATUS CHANGE:** The following individuals are approved for additional privileges or a change of privileges, as noted in their credentials files. Additional privileges shall be granted for the remainder of the current appointment period.

| NAME                   | SPECIALTY/DEPT | STATUS   | PRIVILEGE(S)/STATUS               |  |
|------------------------|----------------|----------|-----------------------------------|--|
|                        |                |          | REQUESTED/CHANGE                  |  |
| Pritchett, James, MD   | Ortho/Surgery  | Leave    | Return from LOA; Courtesy         |  |
| Rodrigues, Derek M, MD | Cardiology/HM  | Courtesy | Requesting no hospital privileges |  |
| Stambaugh, Leah, ARNP  | NP, GI / Med.  | AHP      | Requesting ARNP Core              |  |

| <b>RESIGNATIONS:</b> The following resignations from the Medical Staff or AHP's are accepted and approved. |                         |  |
|--|-------------------------|--|
| NAME   | SPECIALTY/DEPT          |  |
|  |                         |  |
| Cruzada, Matthew, ST   | Vascular Surg/Surgery   |  |
| Ekin, Linnea, PA-C   | Cardiology/Hosp Med     |  |
| Enguidanos, Enrique, MD  | Emerg Med/Hosp Med      |  |
| Khairy, Raniah, MD   | OB/GYN / W&C            |  |
| Levin, Arnold, MD  | Gastro/Hosp Med         |  |
| Michel, Jerry, MD  | Diag Radiology/Hosp Med |  |

## Exhibit D – Surplus Equipment

| Description                 | Quantity | Dollar Amount Each | Total Dollar Amount |
|-----------------------------|----------|--------------------|---------------------|
|                             |          |                    |                     |
| Cerner Medication Cabinets  | 75       | \$0.00             | \$0.00              |
| Patient Bed SN # 1101033282 | 1        | ¢60.00             | ¢60.00              |
| Patient Bed SN # 1101033282 | 1        | \$60.00            | \$60.00             |
| Patient Bed SN # 1101033272 | 1        | \$60.00            | \$60.00             |
| Patient Bed SN # 1101033274 | 1        | \$60.00            | \$60.00             |
|                             |          | '                  |                     |
| Patient Bed SN # 1101033281 | 1        | \$60.00            | \$60.00             |
|                             |          |                    |                     |
| Patient Bed SN # 1101033278 | 1        | \$60.00            | \$60.00             |
| Warmer                      | 1        | \$50.00            | \$50.00             |
| Avea                        | 1        | \$50.00            | \$50.00             |
| Avea                        |          | \$50.00            | \$50.00             |
| Wolf Light                  | 1        | \$50.00            | \$50.00             |
| Wolf Vid Box                | 1        | \$50.00            | \$50.00             |
| Scale                       | 1        | \$50.00            | \$50.00             |
| Arobelle                    | 1        | \$50.00            | \$50.00             |
| Pump                        | 1        | \$50.00            | \$50.00             |
| Pump                        | 1        | \$50.00            | \$50.00             |
| Pump                        | 1        | \$50.00            | \$50.00             |
| Bipad                       | 1        | \$50.00            | \$50.00             |
| Bipad                       | 1        | \$50.00            | \$50.00             |
| Pump                        | 1        | \$50.00            | \$50.00             |
| Radionics                   | 1        | \$50.00            | \$50.00             |

Total:

\$1,000.00