

King County Public Hospital District No. 2  
d/b/a EvergreenHealth  
Board of Commissioners Meeting  
EvergreenHealth Medical Center, Kirkland, WA  
August 4, 2023  
Educational Session Minutes

Comms. Present: Comms. Cashman, Edwards, Hirt, McLaughlin, Pilcher, and Snyder

Medical Staff Leadership: Chad Bentsen, MD, Michael Mena, MD, Sean Kincaid, MD, Scott Burks, MD, Dave Likosky, MD, Jim O'Callaghan, MD

Others Present: Chris Bredeson, Purav Bhatt, Mark Freeborn, MD, Jeff Friedman, Monique Gablehouse, Frank Hemeon, Lori Kloes, Lisa LaPlante, Richard Meeks, Ettore Palazzo, MD, Jack Peters, Candace Scairpon, Jeff Tomlin, MD, Juan Aragon, MD

Legal Counsel: Jenny Churas, Kevin Hansen

Guests: See Exhibit A

**LEADERSHIP  
EDUCATIONAL  
SESSION**

Comm. Snyder called the August 4, 2023 Education Meeting of the Board of Commissioners of King County Public Hospital District No. 2 to order at 7:00 a.m. and welcomed those present.

**Executive Session**

At 7:00 a.m. Comm. Snyder announced that the Board would adjourn into Executive Session to consider and discuss matters allowed in Executive Session as permitted under RCW 42.30.110(1)(h) & (i). Comm. Snyder further announced that the Executive Session would conclude at approximately 8:30 a.m. and that the Open Public Meeting would reconvene at that time.

The Executive Session commenced at 7:00 a.m. At 8:26 a.m., Ms. Scairpon made a public announcement that the Board of Commissioners would arrive at approx. 8:35 a.m. The Executive Session was concluded at 8:26 a.m., at which time a short recess was taken.

Comm. Snyder reconvened the Public Meeting, calling it to order at 8:35 a.m. and welcoming those present.

**Public Comment**

Vicky Marxen, MD, a resident of the district, stated that she is here to advocate for a candidate that will honor the district levy commitments and the needs of the District.

Kobey Sage Chew thanked the Board for the opportunity to interview for the vacant commissioner seat, and stated that regardless of the outcome, he looks forward to being involved with the organization.

**Action Items**

**King County Public  
Hospital District #2  
(KCPHD#2)  
Commissioner  
Position #1**

Snyder noted that we had six candidates for King County Public Hospital District #2 Commissioner Position #1. One was not eligible, so there were five remaining. We had very strong candidates and each of the candidates had many strengths. He noted that the Board discussed candidate qualifications in Executive Session on June 29, 2023, we then held public interviews on August 3, 2023, and had further discussion of the qualifications of all five candidates in Executive Session today.

Comm. Snyder reviewed the voting process for the day which included requesting nominations for the position, having discussion regarding the nominees, voting on the nominees, and requesting a formal motion on the nominee with the most votes, followed by a final vote on the motion.

Comm. Snyder opened the floor for nominations for King County Public Hospital District #2 Commissioner Position #1.

Comm. Cashman nominated Nancy Stewart.

Comm. Snyder called for any other nominations for Commissioner Position #1.

Comm. Edwards nominated Kobey Sage Chew.

Comm. Snyder called for any other nominations for Commissioner Position #1.

Comm. Edwards nominated John Brookman.

Comm. Snyder called for any other nominations for Commissioner Position #1. Hearing none, he closed the floor for nominations.

The Board engaged in discussion regarding each of the three nominees.

Comm. Snyder subsequently closed the floor for discussion and called for a vote on the nominees. He reminded the Board that each Commissioner will have only one vote in total, not per nominee.

At the conclusion of the first vote Nancy Stewart had three votes, Kobey Sage Chew had one vote, and John Brookman had two votes.

Comm. Snyder called for any objections to moving forward with a formal motion to appoint the nominee with the most votes, Nancy Stewart. There was an objection from the Board, so Comm. Snyder called for a vote to remove the candidate with the fewest votes, Kobey Sage Chew. There were no objections, so he was removed from the list and the Board conducted a second vote.

At the conclusion of the second vote, Nancy Stewart had three votes and John Brookman had three votes.

Comm. Snyder reminded the group that if we do not select anyone before August 29 this task will go to King County to appoint.

The Board engaged in further discussion regarding the remaining two nominees, Nancy Stewart and John Brookman.

The Board emphasized that both candidates are very qualified for the Commissioner position. Comm. Snyder closed the discussion and conducted a third vote.

At the conclusion of the third vote Nancy Stewart had four votes and John Brookman had two votes.

Comm. Snyder called for a motion to appoint the candidate with the most votes, Nancy Stewart, to King County Public Hospital District #2 Commissioner Position #1.

Comm. Cashman made a motion to appoint Nancy Stewart to King County Public Hospital District #2 Commissioner Position #1.

Comm. Pilcher seconded the motion.

The motion passed with four affirmative votes and two opposed.

Comm. Snyder will now notify Ms. Stewart of her appointment and notify all other candidates that were not selected.

Comm. Snyder emphasized that we received excellent candidates, which made the decision very difficult, and thanked everyone for their time.

**PRESENTATIONS and DISCUSSION**

**Financial Recovery Update**

Frank Hemeon, Interim CFO, noted that our financial recovery plans are in alignment with the organization’s core pillars, and that the culture around the organization is clear, staff are engaged and ready to help. He gave an overview of the financial recovery plans noting that the contributing factors include payor rates, timing of accounts receivable and write offs (typical of the first 6-9 months post EPIC implementation), and labor rates. Mr. Hemeon also reviewed the improvements made to date regarding agency use, agency rates, premium labor use, etc. and reviewed the status of various projects underway to help with the financial recovery plans. Additionally, Mr. Hemeon noted that we will be working with the EPIC Boost Team who will help us identify and implement best practices regarding the revenue cycle and other elements of EPIC. Mr. Hemeon responded to questions from and engaged in discussion with the Board throughout.

**OPMA & PRA Discussion**

Jeff Tomlin, MD, CEO, and Jenny Churas, Interim General Legal Counsel, noted that as a public hospital district we are required to follow the Open Public Meetings Act (OPMA) and the Public Records Act (PRA). They noted that these laws impact all facets of the organization and its affiliations as well as all employees, Commissioners, volunteers, community members, etc. that are acting on behalf of the organization. The Board engaged in a brief discussion regarding this topic.

**Adjourn**

The August 4, 2023 Meeting of the Board of Commissioners for King County Public Hospital District No. 2 was adjourned at 10:25 a.m.

ATTEST:



Tim McLaughlin, Secretary/Commissioner  
Aug 15, 2023 11:26 PM PDT

**Exhibit A – Guests**

**Name**

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Kobey Sage Chew, Vicky Marxen, MD

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