

King County Public Hospital District No. 2
d/b/a EvergreenHealth
Board of Commissioners Meeting
EvergreenHealth Medical Center, Kirkland, WA
July 7, 2023
Educational Session Minutes

Comms. Present: Comms. Cashman, Edwards, Hirt, McLaughlin, Pilcher, and Snyder

Medical Staff Leadership: Chad Bentsen, MD, M. Sean Kincaid, MD, Michael Mena, MD

Others Present: Chris Bredeson, Mark Freeborn, MD, Monique Gablehouse, Lori Kloes, Richard Meeks, Ettore Palazzo, MD, Candace Scairpon, Mary Shepler, Jeff Tomlin, MD, Juan Aragon, MD, Jessica Granger, Daria Heimerman, Regin McLane, Trisha West

Legal Counsel: Jenny Churas

Guests: See Exhibit A

**LEADERSHIP
EDUCATIONAL
SESSION**

Comm. Snyder called the July 7, 2023 Educational Meeting of the Board of Commissioners of King County Public Hospital District No. 2 to order at 7:00 a.m. and welcomed those present.

Comm. Snyder reviewed the agenda and noted that the executive session will occur after the Financial Recovery topic and before the Future Planning topic.

PRESENTATIONS and DISCUSSION

**Community
Service Award**

Comm. Snyder noted that we have two nominees for the Community Service Award and that the Board will vote on the recipient at the July 18th Board Meeting.

**Strategic
Planning – 2024
Implementation
Plan**

Trisha West, Director of Strategic Planning, reviewed the strategic plan framework, a summary of the goals, the 2024 implementation plan tactics, and next steps, etc. and responded to questions from the Board throughout.

**Financial
Recovery**

Frank Hemeon, Interim CFO, and Jessica Granger, Director of Financial Planning and Operations, presented the Financial Recovery update to the Board, which included a review of the financial recovery command center, days cash on hand (which has been steadily declining), the income and cash flow year end

projections, 2023 margin improvement status update summary, patient status optimization update, etc.

Additionally, Frank noted that rather than a focus on income we want to stabilize and grow cash, our labor rates are spiraling upwards, we are coming off the EPIC transition which is good but affects cash flow, and our payor rates are lower than they should be. He noted that we have a great team that is staying focused and on track with their eye on the ultimate goal and noted that we need to create a realistic budget, one that challenges us and gets us headed in the right direction. Finally, he noted that our Millwood projects are coming through with exponentially positive results. There is hard work ahead, but some is already paying off.

Executive Session

At 8:23 a.m. Comm. Snyder announced that the Board would adjourn into Executive Session for approximately 30 minutes to consider and discuss matters allowed in Executive Session as permitted under RCW 42.30.110(1)(i).

The Executive Session commenced at 8:30 a.m. At 8:58 a.m., Ms. Scairpon made a public announcement that the Board of Commissioners would arrive in approx. 15 minutes. At 9:15 Ms. Scairpon announced a further delay of 5 minutes. The Executive Session was concluded at 9:20 a.m., at which time a short recess was taken.

Future Planning

The public session resumed at 9:25 a.m.

Jeff Tomlin, MD, CEO, discussed future planning, which included a review of the national and regional healthcare landscape that is heavily impacted by inflation, staffing shortages, salary increases, and capacity shortages, among other things. He reviewed headlines regarding the healthcare crisis, the vision for the future which includes a focus on safety, quality and patient experience, challenges to the vision, a review of work done to date, and options and implications. Dr. Tomlin engaged in discussion with the Board throughout.

Adjourn

The July 7, 2023 Meeting of the Board of Commissioners for King County Public Hospital District No. 2 was adjourned at 10:38 a.m.

ATTEST:



Exhibit A – Guests

Name

David Ormerod