

King County Public Hospital District No. 2
d/b/a EvergreenHealth
Board of Commissioners Meeting
EvergreenHealth Medical Center, Kirkland, WA
March 21, 2023
Regular Public Meeting Minutes

Comms. Present: Comms. Cashman, Edwards, Hirt, McLaughlin, Pilcher, and Snyder
Comm. DeYoung excused

Medical Staff Leadership: Chad Bentsen, MD

Others Present: Chris Bredeson, Purav Bhatt, Peggy Brown, Mark Freeborn, MD, Jeff Friedman, Jessika Groce, Lori Kloes, Richard Meeks, Tina Mycroft, Ettore Palazzo, MD, Jack Peters, Candace Scairpon, Mary Shepler, Jeff Tomlin, MD, Garrett Buckingham, Jenny Churas, Richard Gould, Stephanie Lizza

Legal Counsel: Kevin Hansen

Guests: See **Exhibit A**

PUBLIC MEETING AND EXECUTIVE SESSION

Comm. Snyder called the March 21, 2023 Regular Public Meeting of the Board of Commissioners of King County Public Hospital District No. 2 to order at 5:00 p.m. Comm. Snyder announced that the Board would immediately adjourn into Executive Session to consider and discuss medical staff privileges, pending and potential litigation, and the performance of a public employee, as permitted under RCW 42.30.110. Comm. Snyder further announced that the Executive Session would conclude at approximately 6:30 p.m. and that the Open Public Meeting would reconvene at that time.

The Executive Session commenced at 5:01 p.m. At 6:25 p.m., Ms. Scairpon made a public announcement that the Board of Commissioners would arrive in approx. 10 minutes. The Executive Session was concluded at 6:26 p.m., at which time a short recess was taken.

Comm. Snyder reconvened the Public Meeting, calling it to order at 6:35 p.m. and welcoming those present.

Order of Business Comm. Snyder reviewed the agenda and announced that we will add an action item related to the 2023 CEO compensation.

Public Comment

Cindy Alger spoke to the Board regarding ongoing difficulties she has experienced with the online billing system, including issues with the authorized amount, unclear processes, etc. She also stated that she likes the organization, doctors, facilities, and wants the organization to be aware of the issues so they can be resolved. Dr. Tomlin let her know that we will investigate her concerns and follow up with her.

David Maehren, district resident, spoke to the Board regarding his concerns about transparency of Board issues and clarity regarding a possible bond issue and suggested options to help with this, including recording meetings. Additionally, he requested that the District make a business case for a UTGO bond and stated that he would like to know what other options were considered. He acknowledged that the community is growing, and that the hospital needs to grow too, and he would like to make sure the District does it in the right way.

Paul Hess, district resident, expressed his opposition to using taxpayer funds to partially fund the hospital and any future bond proposals. He would like to see the hospital compete like private hospitals in the area.

The Board thanked the members of the public for speaking with them and expressing their concerns.

Comm. Snyder also welcomed our newest Commissioner, Jeff Cashman, to the Board, noting that he was sworn in on March 9th in a small ceremony.

Presentations

Community Benefit and Levy Funded Services Report

Stephanie Lizza, Director of Community Engagement & Legislative Affairs, presented the Community Benefit and Levy Funded Services Report, which included a review of the 2022 Levy Programs Financial results, 2022 estimated levy funds vs. actual funds, and community program carry over funds. She reviewed the Community Funded grant programs that launched in 2023: NAMI Eastside, Catholic Community Services/New Bethlehem Program, Empower Youth Network, and Integrated Behavioral Health Program at Canyon Park Primary Care. Additionally, she reviewed the work accomplished by each of the levy funded programs: the Geriatric Care Center; Healthline; inpatient hospice; palliative care; Community Healthcare Access Team (CHAT); Northshore Senior Center; youth mental health & STEM, Northshore School District mental health; Community Advisors; and the Kirkland Steppers Program through the Peter Kirk Community Center. Stephanie responded to questions from the Board throughout.

Quarterly Quality Report

Ettore Palazzo, MD, Chief Medical & Quality Officer, presented the Quarterly Quality Report, which included a review of our new Quality dashboard and hospital metrics regarding antimicrobial stewardship,

opiate metrics, preventable harm index, readmissions, overall length of stay, and rate of inpatient falls, all of which are on track for the month of February. Dr. Palazzo responded to questions from the Board throughout.

Action Items

Consent Agenda

Comm. Pilcher made a motion to approve the Consent Agenda.

The Consent Agenda included:

A) Board Minutes

- Special Meeting – February 16, 2023
- Regular Meeting – February 21, 2023
- Special Meeting – February 27, 2023
- Special Meeting – March 2, 2023
- Educational – March 3, 2023
- Special Meeting – March 8, 2023

B) Voucher No. 611 February, 2023, totaling \$79,578,036
(Exhibit B)

C) Contractor Pay Requests

- EHMC FMC & OB Renovation
 - o Aldrich + Associates \$816,987.76
- EHMC Central Parking Garage Repairs
 - o PCL Construction Services Inc. \$155,990.56
- Total Contractor Pay Requests: \$972,978.32

D) Medical Staff

- New Appointments, Reappointments, Status Changes, and Privileges pertaining to the EvergreenHealth Medical Center Medical Staff and AHPs in **Exhibit C** and Delineation of Privileges
- Emergency Medicine Privilege Form
- PA-C Privilege Form

E) Disposal of Surplus Equipment (as identified in **Exhibit D**)

Comm. McLaughlin seconded the motion.

There was one abstention.

The motion carried with five affirmative votes.

Service Employees International Union (SEIU) Healthcare 1199NW – Service Workers Contract Ratification

Community Benefit Statement

EvergreenHealth and Service Employees International Union Healthcare 1199NW (SEIU) successfully reached tentative agreement on February 23, 2023 for a service worker contract renewal. The collective bargaining agreement will support recruitment and retention of EvergreenHealth service workers.

Comm. Pilcher made a motion to approve the EvergreenHealth/Service Employees International Union Service Worker collective bargaining agreement as negotiated between the parties.

Comm. Hirt seconded the motion.

The motion carried unanimously.

Service Employees International Union (SEIU) Healthcare 1199NW – Social Workers/Chaplains Contract Ratification

Community Benefit Statement

EvergreenHealth and Service Employees International Union Healthcare 1199NW (SEIU) successfully reached tentative agreement on February 23, 2023 for a social worker/chaplain contract renewal. The collective bargaining agreement will support recruitment and retention of EvergreenHealth Social Workers and Chaplains.

Comm. Cashman made a motion to approve the EvergreenHealth/Service Employees International Union Social Worker/Chaplain collective bargaining agreement as negotiated between the parties.

Comm. Edwards seconded the motion.

The motion carried unanimously.

Exclusive Contracting for Anesthesia Services at EvergreenHealth

Comm. Pilcher made a motion to approve the exclusive agreement with Matrix Anesthesia.

Comm. Hirt seconded the motion.

The motion carried unanimously.

Community Member Appointment – Board Quality

Comm. Edwards made a motion to approve the appointment of Don Briggs to the EvergreenHealth Board Quality & Safety Committee.

Comm. Hirt seconded the motion.

The motion carried unanimously.

2023 CEO Goals

Comm. McLaughlin made a motion to approve the 2023 CEO Goals and CEO Leader-At-Risk-Compensation (LARC) as written.

Comm. Pilcher seconded the motion.

The motion carried unanimously.

**Board Delegation
Policy Update –
Mid Cycle**

Comm. Edwards made a motion to update the Board Delegation Policy as written.

Comm. Pilcher seconded the motion.

The motion carried unanimously.

**Comm. Cashman
Committee
Assignments**

Comm. McLaughlin made a motion to approve assigning Comm. Cashman to the Audit, Finance and Compliance Committee and Board Quality Committee.

Comm. Edwards seconded the motion.

The motion carried unanimously.

**2023 CEO
Compensation**

Comm. Cashman made a motion to accept the CEO's offer to maintain his current salary in 2023.

Comm. Pilcher seconded the motion.

The motion carried unanimously.

Written Reports

**Revenue Cycle
Annual Report**

Tina Mycroft, CFO, and Richard Gould, Executive Director of Revenue Cycle, responded to questions from the Board regarding the Annual Revenue Cycle Report. Richard thanked the community member for her comments on the billing system and looks forward to following up with her. He noted that the new system through EPIC has more functionality with online options and increased billing transparency, and that as part of the transition to the new system we did anticipate a dip in claims processing time, and we are now seeing those times improve. Additionally, he noted that the Charity Care policy may come back to the Board this year pending legislative updates.

**Vendor Semi-
Annual Consulting
Services Report**

Tina Mycroft, CFO, responded to questions from the Board regarding the Vendor Semi-Annual Consulting Services Report.

**Capital Budget and
Construction
Report**

Tina Mycroft, CFO, responded to questions from the Board regarding the Capital Budget and Construction Report.

Discussion Items

Medical Staff Update

Chad Bentsen, MD, Medical Staff President, noted that EPIC optimization work is ongoing and thanked Dr. Michael Codsí who is doing a big lift in regard to surgery. He also noted that we are in the process of putting together an application to join the Joy of Medicine through the American Medical Association, which aims to prevent provider burnout and help them maintain their wellness.

CEO/Administrative Update

Jeff Tomlin, MD, CEO, discussed the following:

- Masking update – Dr. Palazzo reviewed the history of the mask mandate and noted that the Washington Department of Health will be ending the mask mandate in healthcare facilities in April, however we are still required to follow the CDC and other governing bodies requirements. We are discussing potential updates now and we are coordinating with other hospitals in the state to present a united front. He noted that our priority is to make sure our patients, staff and visitors are safe.
- COVID is trending down, and things overall are improving, though it is still here, and we still have inpatients with the condition.
- Inbound call volumes - Purav Bhatt, COO EvergreenHealth Medical Group, provided an update regarding managing inbound call volumes noting that we have been struggling with this and have been focused on bringing in resources and optimizing technology resources to help with this. In October 2022, we had 33% of calls abandoned and now in February 2023, we are at 8% calls abandoned. The Service level (calls answered in less than 60 seconds) in October of 2022 was 43% and now in February 2023 is at 77%. He also reviewed MyChart signups and noted that EPIC will make us better and this is proof.
- Bed capacity issue - We are looking at how we're going to meet the demands of the community as we are regularly at more than 90% capacity. Washington state is among the lowest in the country for the number of inpatient beds per 100,000 residents.

Dr. Tomlin responded to questions from the Board throughout.

Board Self-Assessment

Comm. Edwards provided an overview of the recent Board Self-Assessment results. He noted that the survey was completed when we had six Commissioners on the Board and that the Governance Committee reviewed these results and has brought forward recommendations for the Board's consideration. The Board engaged in discussion about the results, noting that the hybrid mode has made the meetings more challenging, and the lack of strategic discussion has been an ongoing challenge, although we have increased strategic discussions in the last year. The Board stated that they would like to review progress to goals at year-end and would also like to receive

input from The Governance Institute on these results regarding suggested next steps and support as a Public Hospital District. The Board engaged in discussion throughout.

Commissioner Reports

Comm. Edwards – No report

Comm. Pilcher – No report

Comm. McLaughlin – No report

Comm. Hirt – No report

Comm. – Snyder – Had the opportunity to go to the Daisy Award for exceptional nurses; it's a remarkable team activity, and the staff appreciate seeing the Commissioners. One Redmond had an Eastside economic summit recently, taking a high-level review of staffing, housing, etc. Welcome again to Comm. Cashman.

Comm. Cashman – No report

Comm. DeYoung – Not present

Adjourn

The March 21, 2023 meeting of the Board of Commissioners for King County Public Hospital District No. 2 was adjourned at 8:52 p.m.

ATTEST:



Tim McLaughlin, Secretary/Commissioner
Apr 20, 2023 11:29 AM PDT

Exhibit A – Guests

Name

David Maehren

Paul Hess

Cindy Alger

Bret Percival

Exhibit B - Monthly Voucher Summary

King County Public Hospital District No. 2
 dba EvergreenHealth
 Voucher Summary & Approval #611
 February 2023

	<u>From</u>	<u>To</u>	<u>Current Month</u>	<u>6 Month Average</u>
Patient & Insurance Refunds	N/A		\$ 367,993 ²	\$ 302,571
Accounts Payable - Warrants/Refunds		various ¹	32,409,933 ²	30,159,344
Accounts Payable - EFT	N/A		5,976,153 ³	7,337,794
Risk Management Claims - ACH	N/A		93,004	73,782
Workers Compensation Claims	901156	902268	226,451	168,096
First Choice PPO Claims	224366	225777	2,504,086	2,219,112
Payroll - Warrants	440574	440783	720,076	206,099
Payroll - Direct Deposit	1941306	1950580	25,447,276 ⁴	27,707,405
Payroll Taxes - EFT	N/A		11,159,249	11,957,291
B & O Taxes - EFT	N/A		673,815	856,279
			<u>\$ 79,578,036</u>	<u>\$ 80,987,773</u>

Exhibit C ~ Medical Staff/AHP Appointments/Reappointments/Scope of Practice

INITIAL APPOINTMENTS: The following individuals are approved for initial appointment to the Medical Staff or Allied Health Professionals with privileges delineated in their credentials file.			
NAME	SPECIALTY/DEPT.	STATUS REQ.	REQUESTED APT. PERIOD
Chen, Sardius, MD	Diag. Rad. / Hospital Med.	Active	03/21/2023 – 02/28/2025
Chung, Sarah, MD	Rheumatology / Medicine	Active	03/21/2023 – 02/28/2025
Hills, James, MD	Diag. Rad. / Hospital Med.	Telemedicine	03/21/2023 – 02/28/2025
Krause, Katie, MD	Neurosurgery / Surgery	Active	03/21/2023 – 02/28/2025
Millare, Giovanni, MD	Diag. Rad. / Hospital Med.	Telemedicine	03/21/2023 – 02/28/2025
Pillay, Sinrita, PA-C	PA, Urgent Care/Hosp Med.	AHP	03/21/2023 – 02/28/2025
Urbanelli, Laura, PA-C	PA, Radiology / Hosp. Med.	AHP	03/21/2023 – 02/28/2025
Young, Calvin, MD	Hospitalist / Hosp. Med.	Active	03/21/2023 – 02/28/2025

REAPPOINTMENTS: The following individuals are approved for reappointment to the Medical or AHP Staff with the privileges delineated in their credentials files.			
NAME	SPECIALTY/DEPT.	STATUS REQ.	REQUESTED APT. PERIOD
Allen-Rich, Jennie M., MD	Peds Cardiology/Medicine	Courtesy	03/21/2023 – 02/28/2025
Anderson, Whitney R., MD	Pediatric/PC	Active	03/21/2023 – 02/28/2025
Atkins, David A., MD	Diag Radiology/Hosp Med	Telemedicine	03/21/2023 – 02/28/2025
Bellotti, Christopher A., MD	Peds Cardiology/Medicine	Courtesy	03/21/2023 – 02/28/2025
Burch, Corwin S., PA-C	Orthopedics/Surgery	AHP	03/21/2023 – 02/28/2025
Chan, Alan D., MD	Diag Radiology/Hosp Med	Active	03/21/2023 – 02/28/2025
Chan, Lee H., MD	Family Medicine/PC	Active	03/21/2023 – 02/28/2025
Coleman, Brian D., MD	Psychiatry/Medicine	Active	03/21/2023 – 02/28/2025
David, Alexis R., MD	Family Medicine/PC	Active	03/21/2023 – 02/28/2025
David, Hiroko, MD	Pediatrics/PC	Active	03/21/2023 – 02/28/2025
Dooley, Annemarie C., MD	Nephrology/Medicine	Active	03/21/2023 – 02/28/2025
Doyle, Lucy E., MD*	Adult Hosp/Hosp Med	Active	03/21/2023 – 02/28/2025
D'Souza, Rakesh R., MD	Peds Cardiology/Medicine	Courtesy	03/21/2023 – 02/28/2025
Faragher, Jeffrey P., MD	Emerg Med/Hosp Med	Active	03/21/2023 – 02/28/2025
Files, Matthew D., MD	Peds Cardiology/Medicine	Courtesy	03/21/2023 – 02/28/2025
Gavrila, Daniel M., MD	MFM/W&C	Active	03/21/2023 – 02/28/2025
Getchell, William S., MD	Cardiology/Medicine	Active	03/21/2023 – 02/28/2025
Hassrick, Philip, MD	Urgent Care/Hosp Med	Active	03/21/2023 – 02/28/2025
Herron, Kevin R., MD	Family Medicine/PC	Active	03/21/2023 – 02/28/2025
Hsi, Richard A., MD*	Rad Onc/Medicine	Active	03/21/2023 – 02/28/2025
Jackson, Shari M., MD	Diag Radiology/Hosp Med	Telemedicine	03/21/2023 – 02/28/2025
Jerome, Jennifer M., MD	Ped Hospitalists/PC	Active	03/21/2023 – 02/28/2025
Jung, Peter, MD	Neonatology/W&C	Active	03/21/2023 – 02/28/2025
Keeler, Richard T., MD	Pediatrics/PC	Active	03/21/2023 – 02/28/2025
Keogh, Bart P., MD	Diag Radiology/Hosp Med	Telemedicine	03/21/2023 – 02/28/2025
Krabill, Kimberly A., MD	Peds Cardiology/Medicine	Courtesy	03/21/2023 – 02/28/2025
Krishnaiah, Poornima, MD	Family Medicine/PC	Active	03/21/2023 – 02/28/2025
Kuo, James M., MD	Adult Hosp/Hosp Med	Active	03/21/2023 – 02/28/2025
Lancaster, Samantha C., MD	Diag Radiology/Hosp Med	Active	03/21/2023 – 02/28/2025

Leonard, Goarik G., DDS	Oral/Max Surgery/Surgery	Courtesy	03/21/2023 – 02/28/2025
Li, Lin, MD	Nephrology/Medicine	Active	03/21/2023 – 02/28/2025
Likosky, Anne M., MD	Dermatology/Medicine	Active	03/21/2023 – 02/28/2025
Liu, Kimberly Y., DO	Family Medicine/PC	Active	03/21/2023 – 02/28/2025
Lukevich, Gaia E., RNFA	Bariatrics/Surgery	AHP	03/21/2023 – 02/28/2025
May, Philip C., MD	Urology/Surgery	Active	03/21/2023 – 02/28/2025
McCloskey, John P., MD	Peds Cardiology/Medicine	Courtesy	03/21/2023 – 02/28/2025
Merickel, Charles R., MD	Anta/Clin Path/Hosp Med	Active	03/21/2023 – 02/28/2025
Mohr, Jennifer A., CNM	Midwifery/W&C	AHP	03/21/2023 – 02/28/2025
Moore, Daniel J., MD	Heme Onc/Medicine	Active	03/21/2023 – 02/28/2025
Ngo, Eric, PharmD	Pharmacy/PC	AHP	03/21/2023 – 02/28/2025
Nguyen, Tom T., MD	Adult Hosp/Hosp Med	Active	03/21/2023 – 02/28/2025
Opitoke, Anslem O., MD	Geriatrics/Medicine	Active	03/21/2023 – 02/28/2025
Park, Matthew V., MD	Peds Cardiology/Medicine	Courtesy	03/21/2023 – 02/28/2025
Piber, Sonja M., PA-C	Urgent Care/Hosp Med	AHP	03/21/2023 – 02/28/2025
Pierson, William F., MD	Psychiatry/Medicine	Active	03/21/2023 – 02/28/2025
Rho, Robert W., MD	Cardiology/Medicine	Active	03/21/2023 – 02/28/2025
Richardson, Amy K., DPM	Podiatry/Surgery	Active	03/21/2023 – 02/28/2025
Sandeep, Nefthi, MD	Peds Cardiology/Medicine	Courtesy	03/21/2023 – 02/28/2025
Sharma, Ram P., PA-C	Emerg Med/Hosp Med	AHP	03/21/2023 – 02/28/2025
Shen, Emerisse, ARNP	Urology/Surgery	AHP	03/21/2023 – 02/28/2025
Simon, Adam C., PA-C	Bariatrics/Surgery	AHP	03/21/2023 – 02/28/2025
Tea, Julie M., MD	Ped Hospitalists/PC	Active	03/21/2023 – 02/28/2025
Tryon, Brian C., MD	Diag Radiology/Hosp Med	Telemedicine	03/21/2023 – 02/28/2025
Van Winkle, Jason W., MD	Infect Disease/Medicine	Active	03/21/2023 – 02/28/2025
Wade, Timothy, MD	Anta/Clin Path/Hosp Med	Active	03/21/2023 – 02/28/2025
Weinsheimer, Robert L., MD	General Surg/Surgery	Courtesy	03/21/2023 – 02/28/2025

REQUESTS FOR ADDITIONAL/CHANGE OF PRIVILEGES OR STAFF STATUS CHANGE: The following individuals are approved for additional privileges or a change of privileges, as noted in their credentials files. Additional privileges shall be granted for the remainder of the current appointment period.

NAME	SPECIALTY/DEPT	STATUS	PRIVILEGE(S)/STATUS REQUESTED/CHANGE
Callisto, Jessica PA-C	Emerg Med/Hosp Med	AHP	Request for Urgent care
Conners, Daechelle PA-C	Emerg Med/Hosp Med	AHP	Request for Urgent care
Eisen, Eric A., MD	ENT/Surgery	Active	Request for Courtesy status
Kopelovich, Jonathan C., MD	ENT/Surgery	Active	Request for Courtesy status
Laury, Adrienne M., MD	ENT/Surgery	Active	Request for Courtesy status
Root, Nolan PA-C	Emerg Med/Hosp Med	AHP	Request for Urgent care
Villari, Craig R., MD	ENT/Surgery	Active	Request for Courtesy status

RESIGNATIONS: The following resignations from the Medical Staff or AHP's are accepted and approved.

NAME	SPECIALTY/DEPT
Anand-Nichols, Sonia, MD	Neuroscience/Hosp Med

Coleman, Anne, MD	Pediatrics/PC
Craig, Paul, MD	Diag Radio/Hosp Med
Messerli, Brandon J., DO	PM&R/Surgery
Patwari, Pariksha, MD	Pediatrics/PC
Polcari, Carolyn G., PA-C	Orthopedics/Surgery
Reardon, Eileen M., MD	OB/GYN/W&C

Exhibit D – Surplus Equipment

Description	Dollar Amount Each	Total Dollar Amount	Disposition
Styker Gurney	\$75.00	\$75.00	Sold
Styker Gurney	\$75.00	\$75.00	Sold
Steris Surgery Table	\$200.00	\$200.00	Sold
Ventilator (Broken)	\$200.00	\$200.00	Sold
Ventilator (Broken)	\$200.00	\$200.00	Sold
defibrillator	\$220.00	\$220.00	Sold
defibrillator	\$250.00	\$250.00	Sold
Charger	\$100.00	\$100.00	Sold
therapeutic ultrasound	\$15.00	\$15.00	Sold
therapeutic ultrasound	\$15.00	\$15.00	Sold
Printer	\$50.00	\$50.00	Sold
Treadmill	\$100.00	\$100.00	Sold
Passive Motion Ottobock	\$100.00	\$100.00	Sold

Total: \$1,600.00